

## Appendix A - Detailed 2020-21 Revenue Planned Changes by Directorate

Heading	Description	ASCH		CYPE (incl DCS Age 0-25)		GET		S&CS (incl PH)		FI&U		Total			
		One-off £000s	Recurring £000s	One-off £000s	Recurring £000s	One-off £000s	Recurring £000s	One-off £000s	Recurring £000s	One-off £000s	Recurring £000s	One-off £000s	Recurring £000s	TOTAL £000s	
<b>2020-21 Base</b>	<b>Approved budget by County Council on 13th February 2020</b>		<b>399,468.3</b>		<b>273,034.1</b>		<b>178,922.9</b>		<b>82,262.9</b>		<b>129,966.1</b>		<b>1,063,654.3</b>	<b>1,063,654.3</b>	
<b><u>Changes to Growth Proposals (+/-) arising from COVID-19 Response</u></b>															
<b>Revenue budget changes approved by Cabinet 20th July 2020</b>												27,934.0	27,934.0	0.0	27,934.0
<b>Staffing and associated costs</b>															
Adult Social Care	Additional advertising and recruitment to the care sector for additional requirements to meet the impact of COVID-19	87.5											87.5	87.5	
Public Health - Staff	Anticipated costs of extended working hours & paid overtime for Public Health staff & consultants							30.0					30.0	30.0	
Coroners	Additional forecast staffing and other expenditure due to increased workload and non availability of courts following the COVID pandemic					300.0							300.0	300.0	
Various Growth, Environment & Transport Services	Continuity payments for sessional staff up to the end of October in line with KCC HR Policy. Includes Registration, Country Parks, Driver Diversion (National Driver Offender Retraining Scheme - NDORS), School Crossing Patrols, Cycle Testing					350.0							350.0	350.0	
Working from Home	Additional IT and Health & Safety costs incurred to support people to work from home							1,308.4					1,308.4	1,308.4	
Infection Control	Temporary staff costs incurred for administering the Infection Control Grant which cannot be charged to the Infection Control Grant	19.0											19.0	19.0	
Other	Other minor staffing costs	31.3		169.5		110.1							310.9	310.9	
<b>Price &amp; Demand</b>															
Adult Social Care Residential, Nursing, Homecare & SIS Market Sustainability	One-off market sustainability payment to Residential, Nursing, Homecare & Supporting Independence Service (SIS) providers (Key Decision 20-00041)	13,471.5											13,471.5	13,471.5	
Adult Social Care Daycare Market Sustainability	One-off market sustainability payment to daycare providers	5,687.7											5,687.7	5,687.7	
Adaptive & Assistive Technology	Purchase of video care phones and licences to support remote client assessment and prevent client isolation (Key Decision 20-00042)	1,147.5											1,147.5	1,147.5	
Personal Protective Equipment (PPE)	Purchase of additional PPE equipment for frontline KCC staff and service providers, including initial emergency free of charge provision to some care providers. This does not include the impact of a potential second wave.	82.6				64.8		3,031.0					3,178.4	3,178.4	
Discharge from hospital	Estimate of increased residential and nursing placements above baseline figures arising from COVID-19									1,000.0			1,000.0	1,000.0	
Discharge from hospital	Increased number of Homecare clients arising from COVID-19	1,000.0											1,000.0	1,000.0	
Discharge from hospital	Measures to minimise delayed discharges and prevent or delay avoidable admissions to hospital, such as supply of Appetito meals	45.0											45.0	45.0	
Kent Support & Assistance Service (KSAS)	Additional COVID-19 KSAS spend	115.9											115.9	115.9	

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		One-off £000s	Recurring £000s	One-off £000s	Recurring £000s	One-off £000s	Recurring £000s	One-off £000s	Recurring £000s	One-off £000s	Recurring £000s	One-off £000s	Recurring £000s	TOTAL £000s
Adult Social Care Block Beds	To procure additional bed capacity from the current Older Persons Residential & Nursing market. These beds are short term (6 months) and used to free capacity within the hospital system during the peak periods of COVID-19 (Key Decision 20-00044)	135.2										135.2		135.2
Free School Meals	Additional costs of providing free school meals for children not attending school			200.0								200.0		200.0
Home to School Transport	Impact of payments made to provider to sustain the market while a significantly reduced service is being provided			3,700.0								3,700.0		3,700.0
Public Health - Healthy Lifestyles	Alternative service provision for Healthy lifestyles, primarily smoking cessation including prescribing							86.6				86.6		86.6
Public Health - Sexual Health and Healthy Lifestyles	Market sustainability payments for GPs and Pharmacies relating to sexual health and healthy lifestyle activity not delivered/ reduced delivery during the covid lockdown period							226.7				226.7		226.7
Public Health - Healthy Lifestyles	Additional funding to the voluntary sector to support sustainability and community activities, due to COVID 19							200.0				200.0		200.0
Public Health - Mental Health & Children's Services	Costs to increase capacity in the phone helpline for residents with mental health concerns and increase of digital mental health provision for young people							116.4				116.4		116.4
Public Health - Sexual Health	Increased demand for online sexual health services (home testing STI kits)							50.0				50.0		50.0
Public Health - Substance Misuse	Increased cost and demand to treat dependence on opioids							18.0				18.0		18.0
Public Health - Substance Misuse	Additional referrals and price increases for in-patient detox services							250.0				250.0		250.0
Public Health - Sexual Health, & Substance Misuse	Additional cleaning of premises used for Public Health services							54.4				54.4		54.4
Coroners - Additional Mortuary Provision	Provision of emergency mortuary capacity following Government advice on the potential increase in deaths. This included rental and running costs of the facility, staffing and security costs					2,000.0						2,000.0		2,000.0
Kent Travel Saver (KTS), English National Concessionary Travel Scheme (ENCTS)	In line with Government advice, operators continued to be paid at 100% of budget, despite activity levels being nil or significantly below normal levels. This was to sustain the market and to ensure services could resume once lockdown was lifted and the schools reopened.					4,616.0						4,616.0		4,616.0
Waste	Support provided to District & Borough Councils with kerbside waste collections. This included provision of additional vehicles and staffing, to cope with the increased kerbside collections following the closure of the Household Waste Recycling Centres (HWRC).					400.0						400.0		400.0
Economic Development	KCC contribution to establish the Growth Hub (helpline).					105.0						105.0		105.0
Adult Social Care Direct Payments	Supporting clients in receipt of Direct Payments that require alternative care provision during the pandemic and are still required to pay for their usual service provision	261.5										261.5		261.5
Legal fees	Legal costs regarding State aid queries with infection control and NHS hospital discharge	14.1										14.1		14.1
ICT Services	Costs for additional support from Cantium Business Solutions							500.0				500.0		500.0
Deep cleaning	Deep cleaning of premises when required							6.4				6.4		6.4

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		One-off	Recurring	One-off	Recurring	One-off	Recurring	One-off	Recurring	One-off	Recurring	One-off	Recurring	TOTAL
		£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Contact Centre	Increased capacity for the contact centre to meet the increased call volumes, together with the provision of the Kent Together initiative during the Covid response							807.0					807.0	807.0
SEN	Additional SEN costs to support vulnerable children			100.0									100.0	100.0
Legal Fees	Additional legal fees incurred due to COVID-19							101.6					101.6	101.6
Waste	Additional costs incurred due to the delay of retendering of the food waste contract					109.5							109.5	109.5
Children in Care	Additional costs of supporting children in care during lockdown			313.7									313.7	313.7
Other	Other minor Price and Demand pressures	8.4		17.0				19.3					44.7	44.7
<b>Commissioned Services</b>														
Corporate Landlord	Impact on the capital construction programme of COVID 19, to be funded by a revenue contribution from the capital grant							128.2					128.2	128.2
Kent Travel Saver Refunds	Cost of processing refunds for the Kent Travel Saver e.g. a charge was levied by Cantium Business Solutions to manage this process					91.0							91.0	91.0
<b>Policy</b>														
Software Licences	Update to Microsoft licences to better support the business needs of the Council whilst working remotely							1,343.3					1,343.3	1,343.3
<b>Loss of Income</b>														
Adult Social Care Daycare	Loss of income for clients not attending daycare services	255.0											255.0	255.0
Reduction in Social Care income	Anticipated increase in client debts resulting in an increase in bad debt provision for Older Persons Residential Care services	619.4											619.4	619.4
Reduction in Social Care income	Anticipated increase in client debts resulting in an increase in bad debt provision for Older Persons Community Care services	230.7											230.7	230.7
Reduction in Social Care income	Anticipated increase in client debts resulting in an increase in bad debt provision for Physical Disability Residential Care services	24.0											24.0	24.0
Reduction in Social Care income	Anticipated increase in client debts resulting in an increase in bad debt provision for Physical Disability Community Care services	96.5											96.5	96.5
Reduction in Social Care income	Anticipated increase in client debts resulting in an increase in bad debt provision for Learning Disability Residential Care services	19.0											19.0	19.0
Reduction in Social Care income	Anticipated increase in client debts resulting in an increase in bad debt provision for Learning Disability Community Care services r	8.0											8.0	8.0
Reduction in Social Care income	Anticipated increase in client debts resulting in an increase in bad debt provision for Mental Health Residential Care services	0.4											0.4	0.4
Reduction in Social Care income	Anticipated increase in client debts resulting in an increase in bad debt provision for Mental Health Community Care services	2.0											2.0	2.0
Home to School Transport	16+ travel saver loss of one term's income. In order to maintain supply we have continued to pay transport providers so no off-setting reduction in spending			1,000.0									1,000.0	1,000.0
Community Learning Skills	Loss of tuition income for Adult Education			1,300.0									1,300.0	1,300.0
Attendance & Behaviour Service	Reduction in income due to schools being closed			212.0									212.0	212.0

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		One-off	Recurring	One-off	Recurring	One-off	Recurring	One-off	Recurring	One-off	Recurring	One-off	Recurring	TOTAL
		£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Kent Travel Saver	Loss of income due to reduced usage during lockdown					544.6						544.6		544.6
Libraries & Registration	Loss of income due to reduced usage during lockdown					2,196.8						2,196.8		2,196.8
Country Parks	Loss of income due to reduced usage during lockdown					195.6						195.6		195.6
Kent Scientific Services	Loss of income due to reduced usage during lockdown					74.6						74.6		74.6
Hardelet	Loss of income due to reduced usage during lockdown					81.7						81.7		81.7
Turner Contemporary	Loss of car parking income at the KCC owned Turner Contemporary site					40.0						40.0		40.0
Planning Apps	Loss of income due to reduced usage during lockdown					98.3						98.3		98.3
Public Rights of Way	Loss of income due to reduced usage during lockdown, including reduce grants, developer contributions and from parish councils					79.4						79.4		79.4
Trading Standards	Loss of income due to reduced usage during lockdown, including reduced grants					90.0						90.0		90.0
Emergency Planning	Loss of income due to reduced usage during lockdown, including income from customers/organisations in respect of training and support					60.0						60.0		60.0
Driver Diversion	Loss of income due to reduced usage during lockdown					174.4						174.4		174.4
Highways Definition (permit income)	Loss of income due to reduced usage during lockdown					102.9						102.9		102.9
Rental Income	Loss of rental income due to lockdown							284.8				284.8		284.8
Academy Appeals	Loss of income from academies for the appeals process							112.3				112.3		112.3
Investment income	Loss of investment income									650.5		650.5		650.5
Dividend income	Reduced income from wholly owned companies									4,000.0		4,000.0		4,000.0
Other	Other minor income losses			182.0		12.0		32.8				226.8		226.8
<b>Underspends due to COVID-19</b>														
Home to School Transport	Impact of reduced activity on Home to school transport. Some of this underspend has been offset by a payment to providers to support the supply chain.			-8,700.0								-8,700.0		-8,700.0
Public Transport	Underspends from services not received on Kent Travel Saver and concessionary fares. Some of this underspend has been offset by a payment to providers to support the supply chain, which was in line with Government advice to continue paying 100% of budgeted activity					-4,616.0						-4,616.0		-4,616.0
Waste	Reduced waste tonnage being taken to HWRCs (whilst closed), instead increased tonnages collected at kerbside and taken to the Transfer Stations for onward disposal					-678.7						-678.7		-678.7
Member Services	Reduced spending on printing, travel & room hire							-158.0				-158.0		-158.0
General underspends	General underspends as a result of the pandemic including reduced staff travel costs; office related costs such as printing and stationery; external venue hire costs and recruitment related costs	-423.0		-783.0		-533.9		-20.1				-1,760.0		-1,760.0
Various	Underspends from services not received. Includes Registration, Country Parks, Driver Diversion (NDORS), School Crossing Patrols, Cycle Testing					-350.0						-350.0		-350.0
Community Learning Skills	Anticipated underspends from sessional pay reductions and reductions to property costs			-548.0								-548.0		-548.0
Public Health - Sexual Health and Healthy Lifestyles	Adjustment for market sustainability payments which have been met from existing budgets							-226.7				-226.7		-226.7

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		£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
Public Health - Sexual Health and Healthy Lifestyles	Redeployment of Public Health commissioned staff (non KCC) to support hospital discharge								-765.2				-765.2	-765.2
Hospital Discharge	To reduce costs now funded through the NHS Hospital Discharge Scheme	-2,519.5											-2,519.5	-2,519.5
Public Transport	Use of Government Grant (Covid Bus Services Support Grant - CBSSG) to offset the continued payment to operators at budgeted levels even though income levels were depleted					-1,643.0							-1,643.0	-1,643.0
Adult Social Care Day Centres	Savings in Fuel, Food, Room Hire, Equipment and Materials as a result of keeping In-house Day Centres closed	-102.7											-102.7	-102.7
Client Transport	Underspend on Client Transport as a result of the pandemic	-500.0											-500.0	-500.0
Energy costs	Reduction in energy costs as a result of some buildings being temporarily closed							-250.0					-250.0	-250.0
Detached Responsive Youth Work	Delay in Detached Responsive Youth Work due to inability to recruit due to Covid restrictions			-250.0									-250.0	-250.0
<b>Non Delivery of Savings</b>														
Adult Social Care	Delay in delivery of Making A Difference Everyday (MADE) Programme for Adult Social Care & Health Transformation Project	2,260.1											2,260.1	2,260.1
Provision for Bad Debt	Delay in delivery of net reduction in bad debt provision from investment and improvement in debt collection	500.0											500.0	500.0
Service Integration within CYPE Directorate	Non delivery of moving to a new service delivery model following the integration of Children's Services			1,250.0									1,250.0	1,250.0
Waste	Delay in the commissioning of the new food waste contract, meaning a temporary contract was required					153.8							153.8	153.8
Investment income	Inability to deliver increased investment income target due to impact of pandemic on cashflow, dividends and interest rates									2,000.0			2,000.0	2,000.0
Adults Transformations	Inability to deliver Targeted interventions saving, which was part of the final stage of efficiency savings arising from the implementation of a new ASCH operating model	664.0											664.0	664.0
Efficiency savings	Inability to deliver planned restructure savings due to Covid-19					57.0							57.0	57.0
<b>Specific funded activity</b>														
Infection Control	Infection Control Grant payments. 75% of which was used to make mandatory payments of £971 per bed to all Adult Social Care Residential Providers in Kent (Key Decision 20-00061), the remaining 25% will be allocated to support the whole care market (including homecare, supported living and those on direct payments) with wider resilience in relation to COVID-19 Infection Control. (Key Decision 20-00067)	18,877.8											18,877.8	18,877.8
Infection Control	Grant received from DHSC to cover Infection control	-18,877.8											-18,877.8	-18,877.8
NHS Hospital Discharge Claim	KCC pooled costs associated with supporting the NHS response to COVID-19 to avoid hospital admission and enable hospital discharge. This represents the net cost of our contribution to the pool. (Key Decision 20-00084 pending)	4,514.5						1,248.2					5,762.7	5,762.7

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		£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
NHS Hospital Discharge Claim	Reimbursement by NHS of KCC pooled costs associated with supporting the NHS response to COVID-19 to avoid hospital admission and enable hospital discharge. This represents the net cost of our contribution to the pool. (Key Decision 20-00084 pending)	-4,514.5						-1,248.2				-5,762.7		-5,762.7
Test and Trace (Public Health - Health Protection)	Costs associated with Public Health responsibilities under the test and trace grant including consequence management of Covid-19 outbreaks in Kent							6,311.4				6,311.4		6,311.4
Test and Trace (Public Health - Health Protection)	Grant received from DHSC							-6,311.4				-6,311.4		-6,311.4
Covid 19 Bus Services Support Grant	Support to local bus services such as tendered bus services that may be experiencing revenue shortfalls, and to help support any adjustments to services required with the aim to ensure that local bus services continue to operate in the right places, and at the right times of day, during the COVID-19 outbreak					723.1						723.1		723.1
Covid 19 Bus Services Support Grant	Grant received from DfT					-723.1						-723.1		-723.1
Emergency Active Travel Fund tranche 1 (revenue)	Costs of installing temporary cycling and walking facilities during the pandemic					470.0						470.0		470.0
Emergency Active Travel Fund tranche 1 (revenue)	Grant received from DfT (revenue element only)					-470.0						-470.0		-470.0
Unaccompanied Asylum Seeking Children	Emergency accommodation for Unaccompanied asylum seeking children due to a lack of a national relocation scheme			1,000.0								1,000.0		1,000.0
Unaccompanied Asylum Seeking Children	Grant received from Home Office			-1,000.0								-1,000.0		-1,000.0
<b>Subtotal - COVID-19 Emergency Response</b>		23,241.1	0.0	-1,836.8	0.0	4,285.9	0.0	5,943.9	1,343.3	35,584.5	0.0	67,218.6	1,343.3	68,561.9
<b>Changes to Growth Proposals (+/-) arising from the COVID-19 Recovery Phase</b>														
<b>Staffing and associated costs</b>														
Sessional staff	Overtime and backfill for sessional staff. This includes Registration, Country Parks, Driver Diversion (National Driver Offender Retraining Scheme - NDORS), School Crossing Patrols, Cycle Testing					95.6						95.6		95.6
Adult Social Care	Anticipated additional assessment and case management capacity to deal with increased client numbers due to hospital discharges and the impact of Covid-19 on care providers.									2,000.0		2,000.0		2,000.0
Children's Social care	Anticipated additional social work capacity to deal with deferred referrals during lockdown and maintain acceptable caseloads									1,000.0		1,000.0		1,000.0
<b>Price &amp; Demand</b>														
Emerging Pressures	Provision for unquantified pressures on other Council services not specifically identified in the recovery phase									7,000.0		7,000.0		7,000.0
Waste	Costs incurred for security and social distancing signs at HWRC					282.6						282.6		282.6
Reopening Buildings	Third party surveys and planning for building reopening plus resultant works							750.0				750.0		750.0

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Adult Social Care	Provision for additional sustainability requirements to maintain business critical elements of the Social Care market.												7,000.0	7,000.0	7,000.0
Adults with Learning Disabilities, Physical Disabilities and Autism Services	Estimate of increased number of Learning Disability placements above baseline figures arising from COVID-19									500.0		500.0			500.0
Children in Care	Increase in the number and cost of Children in Care placements resulting from possible increase in demand following lockdown											2,500.0		2,500.0	2,500.0
Fair Access	Additional costs of providing Kent Test			85.0									85.0		85.0
Mobile classrooms	Use of mobile classrooms to mitigate the delay in the capital construction programme due to COVID-19									2,000.0		2,000.0			2,000.0
<b>Commissioned Services</b>															
Basic Need Capital Programme	Impact on the capital construction programme due to COVID 19 including measures to mitigate the impact on service delivery to be funded by a revenue contribution from the Covid grant									4,000.0		4,000.0			4,000.0
<b>Loss of Income</b>															
Kent Travel Saver	Forecast loss of income due to expected reduction in the number of passes being renewed (and ergo less parental contributions, but with costs largely fixed), as well as due to social distancing requirements on buses and fewer passengers being permitted so passes need to be restricted									4,400.0		4,400.0			4,400.0
Registration & Libraries	Forecast loss of ceremony and library income during recovery as less people are wanting to continue with their ceremonies given guest numbers are limited and inability to hold receptions									1,000.0		1,000.0			1,000.0
<b>Specific funded activity</b>															
Covid 19 Bus Services Support Grant Restart Scheme	Support to local bus services such as tendered bus services that may be experiencing revenue shortfalls, and to help support any adjustments to services required with the aim to ensure that local bus services continue to operate in the right places, and at the right times of day, during the COVID-19 outbreak covering the period 9th June to 3rd August					620.1						620.1			620.1
Covid 19 Bus Services Support Grant Restart Scheme	Grant received from DfT covering the period 9th June to 3rd August					-620.1						-620.1			-620.1
Covid 19 Local Authority Emergency Assistance Grant for Food and Essential Supplies	Local Welfare Support payments from July onwards to meet immediate need and help those who are struggling to afford food and essentials due to Covid 19.	1,669.2										1,669.2			1,669.2
Covid 19 Local Authority Emergency Assistance Grant for Food and Essential Supplies	Grant received from DEFRA. £200k of this funding is allocated to Kent Community Foundation, with the balance divided equally between KCC's Kent Support and Assistance Service and the 12 District Councils in Kent. (Key Decision 20-00093)	-1,669.2										-1,669.2			-1,669.2
Covid 19 school & college transport capacity funding	Estimated impact on Home to School/College transport costs of implementing the current social distancing requirements on public transport			1,542.8								1,542.8			1,542.8
Covid 19 school & college transport capacity funding	Additional DfE grant			-1,542.8								-1,542.8			-1,542.8

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		£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
<b>Underspend due to COVID-19</b>														
Facilities Management	Reduction in Total Facilities Management costs as a result of some buildings being temporarily closed							-750.0				-750.0		-750.0
County Council Time Limited Debate on travel to work for disabled people	Delay until 2021-22 proposal to support disabled people with travelling to work by extending the time in which the concessionary travel scheme is operational									-200.0		-200.0		-200.0
<b>Subtotal - COVID-19 Recovery</b>		0.0	0.0	85.0	0.0	378.2	0.0	0.0	0.0	11,700.0	19,500.0	12,163.2	19,500.0	31,663.2
<b>Business As Usual Changes to Growth Proposals</b>														
<b>Revenue budget changes approved by Cabinet 20th July 2020</b>		-701.0	-11.8	701.0	-10.2		195.1	49.0	1,083.4	-49.0	-1,256.5	0.0	0.0	0.0
<b>Other internal base budget adjustments</b>		420.2		-205.8		1,199.9		1,710.3	2,187.3	3,101.7	-2,187.3	6,226.3		6,226.3
<b>Staffing and associated costs</b>														
Apprenticeship Levy	Correction to the base budget to reflect the actual cost of the 0.5% of pay bill levied by Government										250.0		250.0	250.0
<b>Price &amp; Demand</b>														
Home to School transport	Increase in HTST Budget to reflect activity changes in 2019-20 expected to continue in the new academic year				157.4								157.4	157.4
Children's Social Care	Increase in budget for placements of Looked After Children to reflect activity changes in 2019-20 including the impact of new placements being placed with Independent Fostering Agencies which are more expensive				5,194.8								5,194.8	5,194.8
18-25 Placements	Increase in budget for placements of 18-25 year olds to reflect activity changes in 2019-20				633.7								633.7	633.7
SEN & Disability	Increase required to reflect 2019-20 outturn levels of EHCP assessments & associated ongoing support				677.2								677.2	677.2
Education School Places	Installation, hire & removal of mobile classrooms to support Basic Need Programme			400.0								400.0		400.0
Adult Social Care	Underlying base budget pressures brought forward from 2019-20 across a number of services		3,251.2										3,251.2	3,251.2
Waste	Reduction in Green Waste tonnage						-47.0						-47.0	-47.0
Residual Waste	Lower price charged for residual waste than assumed in the budget						-400.0						-400.0	-400.0
ICT Services	ICT Third Party Contracts price increases above 2020-21 budget level								11.2				11.2	11.2
Facilities Management	Impact of Contract retender and change of provider								1,168.7				1,168.7	1,168.7
Costs of disposal of surplus property	Increased revenue impact of 4% cap on capitalisation of costs of disposal of surplus properties pending an improvement in market conditions and implementation of changes to disposal strategy								200.0				200.0	200.0
Emerging Pressures Provision	Removal of provision included in the 2020-21 approved budget for emerging pressures as emerging pressures are reflected in this budget amendment										-2,000.0		-2,000.0	-2,000.0
Highway Asset Management	Increase to Urban grass cutting costs						75.0						75.0	75.0



## Appendix A - Detailed 2020-21 Revenue Planned Changes by Directorate

Heading	Description	ASCH		CYPE (incl DCS Age 0-25)		GET		S&CS (incl PH)		FI&U		Total		
		One-off	Recurring	One-off	Recurring	One-off	Recurring	One-off	Recurring	One-off	Recurring	One-off	Recurring	TOTAL
		£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s
<b>Commissioned Services</b>														
Safeguarding Children	Kent Safeguarding Children's Multi-Agency Partnership - commissioning of Serious Case Reviews and training following a change in Government arrangements								150.0				150.0	150.0
Re-procurement costs of Facilities Management	Increase in procurement costs associated with reprocurement of Facilities Management contract								60.0				60.0	60.0
Early Help & Preventative Services	Time lag between reduction in grant income for Trouble Families and the contract ending			250.0									250.0	250.0
<b>Policy</b>														
School Improvement	Commitments against School Improvement grant received in 2019-20			984.0									984.0	984.0
Waste	Cost of remedial works required prior to change to the HWRC/Transfer Station management contract in November 2020 when the new contractor will take over maintenance responsibilities					100.0							100.0	100.0
Waste	Deferral of additional running costs for the new HWRC at Allington as this will now not be operational until 2021-22					-150.0							-150.0	-150.0
Community Wardens	Part year effect of the enhancement to terms and conditions of the existing Warden workforce. This is effectively funded from the allocation in the 2020-21 budget for Strategic Statement Priorities							140.0					140.0	140.0
Volunteer & Apprentice Wardens	Part year effect of a Volunteer and Apprentice Wardens pilot, effectively funded from the allocation in the 2020-21 budget for Strategic Statement Priorities					60.0							60.0	60.0
Strategic Priorities	Reduction in the Growth for Strategic Statement Priorities to fund the increases in the Community Wardens, and Volunteer & Apprentice Wardens budget									-60.0	-140.0		-60.0	-140.0
Commissioning Standards	Work on Chartered Institute of Purchasing & Supply (CIPS) standards and getting our policies, procedures and processes certificated by CIPS which is key to improving our internal processes							50.0					50.0	50.0
Winter Maintenance	Underspend from 2019-20 to be used to fund the pressures a mild winter places on highway soft landscaping maintenance					504.6							504.6	504.6
<b>Loss of Income</b>														
Education	Unachievable income targets in relation to education services and planning resources				200.0								200.0	200.0
Gypsy & Traveller Service	Removal of income target due to inability to introduce the planned fees and charges policy							150.0					150.0	150.0
Trading Standards	Revised income target based on current activity and loss of Government funding							80.0					80.0	80.0
Waste	Reduction in waste income from textiles, paper & card and Materials Recycling Facilities due to market volatility/pricing and tonnage including changes to waste contracts							788.0					788.0	788.0

## Appendix A - Detailed 2020-21 Revenue Planned Changes by Directorate

Heading	Description	ASCH		CYPE (incl DCS Age 0-25)		GET		S&CS (incl PH)		FI&U		Total		
		One-off £000s	Recurring £000s	One-off £000s	Recurring £000s	One-off £000s	Recurring £000s	One-off £000s	Recurring £000s	One-off £000s	Recurring £000s	One-off £000s	Recurring £000s	TOTAL £000s
Surplus Properties	Holding costs for ex school sites no longer to be held for Education purposes and therefore no longer chargeable to the Education grant								500.0				500.0	500.0
Property Related Services	Unachievable, historic surplus target from Schools income on the Client Services contracts.							187.3					187.3	187.3
<b>Non Delivery of Savings</b>														
Office Estate	Slippage in Asset Utilisation and New Ways of Working phase 2 savings based on the latest Modernising the Council plans							691.0					691.0	691.0
<b>Subtotal - Business As Usual Changes to Growth Proposals</b>		-280.8	3,239.4	2,129.2	6,852.9	1,714.5	981.1	1,809.3	6,238.9	2,992.7	-5,333.8	8,364.9	11,978.5	20,343.4
<b>Actions to close the Budget Gap</b>														
<b>Policy</b>														
Highways Maintenance Contract	Delay in the recommissioning of the Highways Maintenance contract resulting in a delay in the projected increase in contract values					-1,994.3						-1,994.3		-1,994.3
Libraries	One-off reduction to the book fund					-300.0						-300.0		-300.0
Libraries, registration & archives	Defer some service development					-100.0						-100.0		-100.0
Libraries, registration & archives	Review of staffing and vacancy management					-49.5						-49.5		-49.5
Community Wardens	Review of staffing and vacancy management					-130.0						-130.0		-130.0
Strategic Planning	Review of staffing and vacancy management					-65.0						-65.0		-65.0
Sustainable Communities	Review of staffing and vacancy management					-60.0						-60.0		-60.0
Public protection	Review of staffing and vacancy management					-37.0						-37.0		-37.0
Emergency Planning & Kent Scientific Services	Review of staffing and vacancy management					-50.0						-50.0		-50.0
Highways, Transport & Waste	Review of staffing and vacancy management					-25.0						-25.0		-25.0
Strategic Management	One off release of underspend					-150.0						-150.0		-150.0
Highways Maintenance	Further capitalisation of eligible highway maintenance costs following receipt of additional Government grant					-3,000.0						-3,000.0		-3,000.0
Highways	Revenue costs chargeable to capital grants					-1,500.0						-1,500.0		-1,500.0
Highways Maintenance	One-off release of reactive budget given Government grant for increased proactive maintenance spend					-100.0						-100.0		-100.0
Streetlight Energy	On-off release of streetlight energy budget due to delay in new streetlight adoptions at new housing developments etc					-200.0						-200.0		-200.0
Minimum Revenue Provision (MRP)	Reduction in MRP required based on assets completed in 2019-20									-1,151.0		-1,151.0		-1,151.0
Strategic Priorities Funding	Removal of remaining funding set aside for Strategic Priorities									-3,300.0		-3,300.0		-3,300.0
Flood Protection	Deferral of planned Flood protection project until 2021-22					-70.0						-70.0		-70.0
Member Community Grants	£5k per Member reduction in Community Grants budget							-405.0				-405.0		-405.0
Member Allowances	5% reduction in Member Allowances from September							-55.2				-55.2		-55.2
Other	Other minor policy savings					-37.0						-37.0		-37.0
<b>Subtotal - Actions to close the Budget Gap</b>		0.0	0.0	0.0	0.0	-7,867.8	0.0	-460.2	0.0	-4,451.0	0.0	-12,779.0	0.0	-12,779.0
<b>Total Additional Spending</b>		22,960.3	3,239.4	377.4	6,852.9	-1,489.2	981.1	7,293.0	7,582.2	45,826.2	14,166.2	74,967.7	32,821.8	107,789.5

## Appendix A - Detailed 2020-21 Revenue Planned Changes by Directorate

Heading	Description	ASCH		CYPE (incl DCS Age 0-25)		GET		S&CS (incl PH)		FI&U		Total		
		One-off £000s	Recurring £000s	One-off £000s	Recurring £000s	One-off £000s	Recurring £000s	One-off £000s	Recurring £000s	One-off £000s	Recurring £000s	One-off £000s	Recurring £000s	TOTAL £000s
<b>Use of Reserves</b>														
Covid 19 grant (tranche 1)	Drawdown from reserves of balance of our share of the initial £1.6bn support provided nationally by the Government in March 2020 for the pandemic response									-37,306.7		-37,306.7		-37,306.7
Public Health - Reserves	Drawdown from Public Health reserve to ensure public health spending can remain fully funded within the ring-fenced grant and other income sources available to Public Health Service							-67.9				-67.9		-67.9
Roll Forwards	Draw down from rolling budget reserve to fund roll forwards approved by cabinet									-6,226.3		-6,226.3		-6,226.3
Covid 19 grant (tranche 2)	Removal of the contribution to reserves of Covid 19 tranche 2 grant, as approved in the revenue budget changes approved by Cabinet on 20th July 2020, as this is now being allocated via this budget amendment									-27,934.0		-27,934.0		-27,934.0
<b>Subtotal - Use of Reserves</b>		0.0	0.0	0.0	0.0	0.0	0.0	-67.9	0.0	-71,467.0	0.0	-71,534.9	0.0	-71,534.9
<b>Transfer of proposed Covid Response and Recovery budgets to unallocated</b>		-23,241.1	0.0	1,751.8	0.0	-4,664.1	0.0	-5,876.0	-1,343.3	32,029.4	1,343.3	0.0	0.0	0.0
<b>GAP</b>												32,270.4	-32,270.4	0.0
<b>Proposed Amended Budget</b>		<b>-280.8</b>	<b>402,707.7</b>	<b>2,129.2</b>	<b>279,887.0</b>	<b>-6,153.3</b>	<b>179,904.0</b>	<b>1,349.1</b>	<b>88,501.8</b>	<b>6,388.6</b>	<b>145,475.6</b>	<b>35,703.2</b>	<b>1,064,205.7</b>	<b>1,099,908.9</b>
Change from Published 2020-21 Budget		2,958.6		8,982.1		-5,172.2		7,588.0		21,898.1				36,254.6
Changes approved by Cabinet 22nd June 2020 - roll forwards		118.7		95.7		1,199.9		1,691.3		3,120.7				6,226.3
Changes approved by Cabinet 20th July 2020 - revenue budget changes & tranche 2 Covid grant		-411.3		389.3		195.1		3,338.7		24,422.2				27,934.0
Further Change requiring approval		3,251.2		8,497.1		-6,567.2		2,558.0		-5,644.8				2,094.3

## Appendix A - Detailed 2020-21 Revenue Planned Changes by Directorate

<b>Funding</b>		<b>Per Approved 2020-21 budget</b>			<b>In Year change</b>			<b>Proposed Revised 2020-21 Budget</b>		
		One-off £'000	Recurring £'000	<b>TOTAL £'000</b>	One-off £'000	Recurring £'000	<b>TOTAL £'000</b>	One-off £'000	Recurring £'000	<b>TOTAL £'000</b>
<b>Final Settlement</b>	<i>KCC share of the Final Local Government Finance settlement based on published Spending Round</i>									
Revenue Support Grant	Comprises share of previous Formula Grant, Early Intervention Grant, Learning Disability Grant, Council Tax Freeze Grant, Care Act Grant etc. allocated as revenue support grant, including impact of one year roll forward settlement announced in Spending Round 2019 on 4th September 2019.		9,641.7	<b>9,641.7</b>			<b>0.0</b>		9,641.7	9,641.7
New Social Care Grant for 2020-21	Additional grant funding for Adult & Children Social Care announced by the Chancellor in the Spending Round 2019 Statement on 4th September 2019		23,835.9	<b>23,835.9</b>			<b>0.0</b>		23,835.9	23,835.9
Social Care Support Grant	Further one-off extension of the Adult Social Care Support Grant per the one year roll forward settlement announced in Spending Round 2019 on 4th September 2019		10,530.9	<b>10,530.9</b>			<b>0.0</b>		10,530.9	10,530.9
Business Rate Top-up	Top-up derived by comparing local share of business rates according to historical average and business rate baseline share of previous grants including annual uplift in line with business rate multiplier, as per the one year roll forward settlement announced in the Spending Round 2019		138,429.0	<b>138,429.0</b>			<b>0.0</b>		138,429.0	138,429.0
Improved Better Care Fund (iBCF)	MHCLG unringfenced grant allocated towards improved integration between social care and health, including the additional adult social care funding announced in the Chancellor's Spring Budget on 8th March 2017, and the winter pressures funding provided in 2018-19 and 2019-20 which is rolled into iBCF for 2020-21		48,544.2	<b>48,544.2</b>			<b>0.0</b>		48,544.2	48,544.2
New Homes Bonus Grant	MHCLG unringfenced grant allocated according to increase in tax base, as per the one year roll forward settlement announced in the Spending Round 2019		6,430.2	<b>6,430.2</b>			<b>0.0</b>		6,430.2	6,430.2
Business Rate Compensation	Compensation for additional reliefs on business rates for small businesses, retail premises and reduction in multiplier paid as un-ring-fenced grant by MHCLG		12,661.9	<b>12,661.9</b>			<b>0.0</b>		12,661.9	12,661.9
Business Rate Compensation 2019-20 reconciling amount	Estimate of final reconciling amount related to 2019-20 of compensation for additional reliefs on business rates for small businesses, retail premises and reduction in multiplier paid as un-ring-fenced grant by MHCLG (subject to audit)					182.4	<b>182.4</b>		182.4	182.4
Unringfenced grants	Unringfenced grants from other Government Departments		1,737.9	<b>1,737.9</b>		369.0	<b>369.0</b>		2,106.9	2,106.9
Covid 19 grant (tranche 2)	Kent County Council allocation from the additional £1.6bn support for the Covid pandemic announced by the Government on 18th April 2020. This brought the total support from Government to £3.2bn nationally.				27,934.0		<b>27,934.0</b>	27,934.0		27,934.0
Covid 19 grant (tranche 3)	Kent County Council allocation from the additional £0.5bn support for the Covid pandemic announced by the Government on 2nd July 2020. This brought the total support from Government to £3.7bn nationally.				10,312.5		<b>10,312.5</b>	10,312.5		10,312.5

## Appendix A - Detailed 2020-21 Revenue Planned Changes by Directorate

<b>Funding</b>		Per Approved 2020-21 budget			In Year change			Proposed Revised 2020-21 Budget		
		One-off £'000	Recurring £'000	TOTAL £'000	One-off £'000	Recurring £'000	TOTAL £'000	One-off £'000	Recurring £'000	TOTAL £'000
<b>Business Rates</b>										
Business Rate Baseline	Local share of business rates baseline in the Local Government Finance Settlement based on historical average with annual uplift in line with business rate multiplier, as per the one year roll forward settlement announced in the Spending Round 2019		49,468.9	<b>49,468.9</b>			<b>0.0</b>		49,468.9	49,468.9
Business Rate Local Share	KCC 9% share of local tax base growth as notified by district councils less baseline share identified above		6,469.1	<b>6,469.1</b>	-3,000.0		<b>-3,000.0</b>	-3,000.0	6,469.1	3,469.1
Business Rate Local Share - 2019-20 reconciling amount	Final notification of Retained Business Rates Levy for 2019-20				456.7		<b>456.7</b>	456.7		456.7
Business Rate Collection Fund	KCC share of surpluses and deficits on business rate collection in prior years		2,562.9	<b>2,562.9</b>			<b>0.0</b>	2,562.9	2,562.9	2,562.9
<b>Local Taxation</b>										
Council Tax Base	KCC band D equivalent tax base notified by district councils		669,277.8	<b>669,277.8</b>			<b>0.0</b>	669,277.8	669,277.8	669,277.8
Council Tax Increase	Impact of increase in Council Tax up to the 2% referendum limit		14,375.9	<b>14,375.9</b>			<b>0.0</b>	14,375.9	14,375.9	14,375.9
Adult Social Care Levy	Impact of further 2% increase in Council Tax for Adult Social Care Levy (total shown relates to 2016-17, 2017-18, 2018-19, 2019-20 and 2020-21 increases combined)		65,789.7	<b>65,789.7</b>			<b>0.0</b>	65,789.7	65,789.7	65,789.7
Council Tax Collection Fund	KCC share of surpluses and deficits on Council Tax collection in prior years		3,898.3	<b>3,898.3</b>			<b>0.0</b>	3,898.3	3,898.3	3,898.3
<b>Total Funding</b>			<b>1,063,654.3</b>	<b>1,063,654.3</b>	<b>35,703.2</b>	<b>551.4</b>	<b>36,254.6</b>	<b>35,703.2</b>	<b>1,064,205.7</b>	<b>1,099,908.9</b>

**Key:**

CYPE	Children, Young People and Education
ASCH	Adult Social Care and Health
DCS	Disabled Children's Services
GET	Growth, Environment & Transport
S&CS	Strategic & Corporate Services
PH	Public Health
FI&U	Financing Items and Unallocated